

GOVERNANCE RESOURCES
A SUGGESTED LIST OF RESOURCES FROM THE GREAT BOARDS WEBSITE

Books

On Not-for-Profit Governance

Governance as Leadership, by Richard P. Chait, William P. Ryan, and Barbara E. Taylor, Wiley, 2005 (HIGHLY RECOMMENDED)

The Governance Factor: 33 Keys to Success in Healthcare, by Errol L. Biggs, published by ACHE Press, Dec. 2003.

The High-Performance Board: Principles of Nonprofit Organization Governance by Dennis D. Pointer and James E. Orlikoff, Jossey-Bass 2002

Getting to Great: Principles of Health Care Organization Governance, by Dennis D. Pointer and James E. Orlikoff, Jossey Bass, 2002

On Corporate Governance

Back to the Drawing Board, by Colin B. Carter and Jay W. Lorsch, HBS Press, 2004

Boards At Work: How Corporate Boards Create Competitive Advantage, by Ram Charan, Jossey Bass, 1998

Boards that Deliver: Advancing Corporate Governance From Compliance to Competitive Advantage, by Ram Charan, Jossey-Bass, 2005

On Healthcare Quality

Crossing the Quality Chasm: A New Health System for the 21st Century, by the Institute of Medicine, 2001

Curing Health Care: New Strategies for Quality Improvement, by Donald M. Berwick, A. Blanton Godfrey, Jane Roessner, John Wiley and Sons, 1990.

Internal Bleeding: The Truth Behind America's Terrifying Epidemic of Medical Mistakes, by Robert M. Wachter and Kaveh Shojania, Rugged Land Publishers, 2004 (HIGHLY RECOMMENDED)

On the Healthcare System

Consumer-Driven Health Care: Implications for Providers, Players, and Policy-Makers, by Regina E. Herzlinger, Jossey Bass, 2004

Epidemic of Care: A Call for Safer, Better, and More Accountable Health Care, by George C. Halvorson and George J. Isham, Jossey Bass, 2003

On the Healthcare System (continued)

Essentials of Health Care Organization Finance: A Primer for Board Members, by Dennis Pointer, Jossey-Bass/Wiley, 2004.

The Future of Competition: Co-Creating Unique Value with Customers, by C. K. Prahalad, Venkat Ramaswamy, Harvard Business School Press, 2004

On Vision, Strategy and Leadership

Good to Great: Why Some Companies Make the Leap... and Others Don't, by Jim Collins, HarperBusiness, 2001 (HIGHLY RECOMMENDED)

Execution: The Discipline of Getting Things Done, by Larry Bossidy, Ram Charan, Charles Burck, Crown Business, 2001

Authentic Leadership : Rediscovering the Secrets to Creating Lasting Value, by Bill George, AHA Press, 2004

Managing by Values, by Kenneth H. Blanchard, Michael O'Connor, Berrett-Koehler Publishers, 1997

Trust Matters: New Directions in Health Care Leadership, by Michael H. Annison and Dan S. Wilford, Jossey Bass, 1998

Articles

"Building Better Boards," by David Nadler, *Harvard Business Review*, May 2004

"What Makes Great Boards Great?" by Jeffrey Sonnenfeld, *Harvard Business Review*, September 2002

"Real Lesson of Enron: Strengthen Board Culture, by Barry S. Bader, *Great Boards* newsletter, November 2002, www.GreatBoards.org

"Principles of Effective Governance," by Barry S. Bader, *Great Boards* newsletter, June 2001, www.GreatBoards.org

"When Hospital Boards Merge: Five Lessons Learned," by Barry S. Bader, *Great Boards* newsletter, Winter 2004, www.greatboards.org

Other Publications

Pursuing Systemness: The Evolution of Large Health Systems: Special White Paper for Large Systems, by Barry S. Bader, Edward S. Kazemek, and Roger Witalis, The Governance Institute, 2005, www.governanceinstitute.com

"An Integrated Approach to Corporate Compliance: A Resource for Health Care Boards of Directors." Office of the Inspector General (OIG) of the U.S. Department of Health and Human Services and the American Health Lawyers Association (AHLA). <http://www.ahla.org/oigahla/index2.cfm>